

## Management's Discussion and Analysis

November 6, 2012

This management's discussion and analysis (MD&A) is intended to help the reader understand and assess trends and significant changes in the results of operations and financial condition of Yellow Media Inc. (or the Corporation) and its subsidiaries for the three-month and nine-month periods ended September 30, 2012 and should be read in conjunction with our audited consolidated financial statements and accompanying notes for the year ended December 31, 2011 as well as our unaudited interim condensed consolidated financial statements and accompanying notes for the period ended September 30, 2012. Quarterly reports, the annual report and supplementary information can be found under the "Financial Reports" section of our corporate web site: [www.ypg.com](http://www.ypg.com). Additional information, including our annual information form (AIF), can be found on SEDAR at [www.sedar.com](http://www.sedar.com).

The accompanying financial statements have been prepared on a going concern basis. The going concern basis of presentation assumes that the Corporation will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the normal course of business. The Corporation has significant short-term debt maturing and as a result, there are uncertainties that cast significant doubt upon Yellow Media Inc's ability to continue as a going concern.

To address this uncertainty, Yellow Media Inc. evaluated alternatives to refinancing maturities in 2012 and beyond and on July 23, 2012, announced a recapitalization transaction ("Proposed Recapitalization") aimed at significantly reducing the Company's debt and improving its maturity profile, with new debt first coming due in 2018.

In the event that the Proposed Recapitalization cannot be implemented, the realization of assets and the discharge of liabilities in the ordinary course of business will be uncertain.

The accompanying financial statements do not reflect any adjustments that would be necessary if the going concern basis was not appropriate. If the going concern basis was not appropriate for these financial statements, significant adjustments would be necessary in the carrying value of assets and liabilities, the reported revenue and expenses, and the statement of financial position classifications used.

In this MD&A, the words "we", "us", "our", "the Company" and "YPG" refer to Yellow Media Inc. and its subsidiaries (including Yellow Pages Group Corp., Canpages Inc., Wall2Wall Media Inc. (Wall2Wall), YPG (USA) Holdings, Inc. and Yellow Pages Group, LLC (the latter two collectively YPG USA)). After the completion of the sale of Trader Corporation in July 2011, management reassessed its operating segments and concluded that the "Directories" segment is the Company's only operating segment, which refers to our print and online directories as well as performance marketing solutions and real estate publications.

### Forward-looking information

Our reporting structure reflects how we manage our business and how we classify our operations for planning and for measuring our performance. This MD&A contains assertions about the objectives, strategies, financial condition, results of operations and businesses of YPG. These statements are considered "forward-looking" because they are based on current expectations of our business, on the markets we operate in, and on various estimates and assumptions.

Forward-looking information and statements are based on a number of assumptions which may prove to be incorrect. In making certain forward-looking statements, we have assumed that we will succeed in continuing to implement our business plan, that we will be able to attract and retain key personnel in key positions, that the directories, digital media and advertising industries into which we sell our products and services will demonstrate strong demand for our products and services, that the decline in print revenues will not accelerate beyond what is currently anticipated, that online growth will not be slower than what is currently anticipated and that general economic conditions will not deteriorate beyond currently anticipated levels. Forward-looking information and statements are also based upon the assumption that none of the identified risk factors that could cause actual results to differ materially from the anticipated or expected results described in the forward-looking information and statements will occur.

When used in this MD&A, such statements may be identified by words such as "aim", "anticipate", "believe", "could", "estimate", "expect", "goal", "intend", "objective", "may", "plan", "predict", "seek", "should", "strive", "target", "will", "would" and other similar terminology. These statements reflect current expectations regarding future events and operating performance and speak only as of the date of this MD&A. Forward-looking statements involve significant risks and uncertainties, should not be read as guarantees of future results or performance, and will not necessarily be accurate indications of whether or not such results or performance will be achieved. A number of factors could cause actual results or performance to differ materially from the results or performance discussed in the forward-looking statements, including, but not limited to, the factors discussed under "Competition", "Decline in Print Revenue", "The availability of capital is dependent on the future operating performance of the Corporation's business and the Corporation's ability to refinance its indebtedness", "The Corporation's substantial indebtedness could adversely affect its financial health and the Corporation's efforts to refinance or reduce its indebtedness may not be successful", "No Dividends for the Foreseeable Future", "Interest Rate Fluctuations", "Pension Contributions", "Reliance on Telco Partners and Other Suppliers", "Reliance on Key Brands and Trade-Marks and Failure to Protect Intellectual Property Rights", "Labour Relations", "Income Tax

Matters", "Impairment Losses", "Acquisitions of New Businesses", "Advances in Communications Technologies", "Reliance on Key Personnel", "Pricing", "Prolonged Economic Downturn in Principal Markets", "Restrictive Covenants in Indebtedness of the Corporation", "Sales of Advertising to National Accounts", "Reliance on Search Engines and Portals", "Reliance on Technology", "Regulatory" and "Environmental Compliance" of the "Risks and Uncertainties" section of our MD&A for the year ended December 31, 2011. Additional risks and uncertainties not currently known to Management or that are currently deemed to be immaterial may also have a material adverse effect on the Corporation's business, financial position or financial performance. Although the forward-looking statements contained in this MD&A are based upon what management of the Corporation believes are reasonable assumptions, the Corporation cannot assure investors that actual results will be consistent with these forward-looking statements and cautions readers not to place undue reliance on them. These forward-looking statements are made as of the date of this MD&A, and the Corporation assumes no obligation to update or revise them to reflect new events or circumstances, except as may be required pursuant to securities legislation. Furthermore, there may be additional risks associated with the Proposed Recapitalization.

## **Definitions relative to understanding our results**

### ***Income from Operations before Depreciation and Amortization, Impairment of Goodwill and Intangible assets, Recapitalization and Acquisition-related Costs and Restructuring and Special Charges (EBITDA)***

We report on our EBITDA (Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs, and restructuring and special charges). EBITDA is not a performance measure defined under International Financial Reporting Standards (IFRS) and is not considered an alternative to income (loss) from operations or net earnings (loss) in the context of measuring YPG's performance. EBITDA does not have a standardized meaning and is therefore not likely to be comparable with similar measures used by other publicly traded companies. EBITDA should not be used as an exclusive measure of cash flow since it does not account for the impact of working capital changes, capital expenditures, debt principal reductions and other sources and uses of cash, which are disclosed on page 15 of this MD&A.

### ***Adjusted Earnings from Continuing Operations (Adjusted Earnings)***

Adjusted earnings is a non-IFRS measure. It is defined as the net earnings (loss) from continuing operations available to common shareholders excluding amortization of intangible assets attributable to shareholders, non-cash financial charges, non-cash income taxes and non-recurring items such as recapitalization and acquisition-related costs, impairment of goodwill and intangible assets, restructuring and special charges, gain on sale of assets, gain on investment and impairment of investment in associate. Adjusted earnings is defined as an indicator of financial performance. It should not be seen as a measurement of liquidity or as a substitute for comparable metrics prepared in accordance with IFRS. Adjusted earnings is used by investors, management and other stakeholders to evaluate the ongoing performance of YPG. Adjusted earnings may differ from similar calculations as reported by other companies and should not be considered comparable. For a reconciliation with IFRS, please refer to Section 4 – Adjusted Earnings from Continuing Operations of this MD&A.

### ***Free cash flow***

Free cash flow is a non-IFRS measure generally used as an indicator of financial performance. It should not be seen as a substitute for cash flow from operating activities. Free cash flow is defined as cash flow from operating activities from continuing operations, as reported in accordance with IFRS less an adjustment for capital expenditures.

### ***Dividends per Common Share***

We report dividends per common share because it is a measure of return used by investors. On September 28, 2011, the Company announced the elimination of the dividends on its common shares. Please refer to Section 4 – Adjusted Earnings from Continuing Operations of this MD&A.

This MD&A is divided into the following sections:

1. Our Business, Mission, Strategy and Capability to Deliver Results
2. Results
3. Liquidity and Capital Resources
4. Adjusted Earnings from Continuing Operations
5. Outlook
6. Critical Assumptions
7. Risks and Uncertainties
8. Controls and Procedures

## 1. Our Business, Mission, Strategy and Capability to Deliver Results

Yellow Media Inc. is a leading digital company offering media and marketing solutions to small and medium enterprises (SMEs) across Canada. Yellow Media Inc. is also a leader in national digital advertising through Mediative, a digital advertising and marketing solutions-provider to national agencies and advertisers. To review our business, mission, strategy and capability to deliver results, please refer to the corresponding sections in the MD&A for the year ended December 31, 2011.

## 2. Results

This section provides an overview of our financial performance during the third quarter of 2012 compared to the same period in 2011. It is also important to note that in order to help investors better understand our performance we rely on several metrics, some of which are not measures recognized by IFRS. Definitions of these financial metrics are provided on page 2 of this MD&A and are important aspects which should be considered when analyzing our performance.

### Overall

- Revenues decreased by \$55.7 million or 17.2% to \$267.7 million compared to the third quarter of 2011. If we exclude the results of Canpages, LesPAC and YPG USA, revenues decreased by 12.5% compared to the same period last year.
- Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges (EBITDA) decreased by \$28.2 million or 17% to \$137.8 million compared to the third quarter of 2011. If we exclude the results of Canpages, LesPAC and YPG USA, EBITDA decreased by 16.5% compared to the same period last year.

### Highlights<sup>1,2,3</sup>

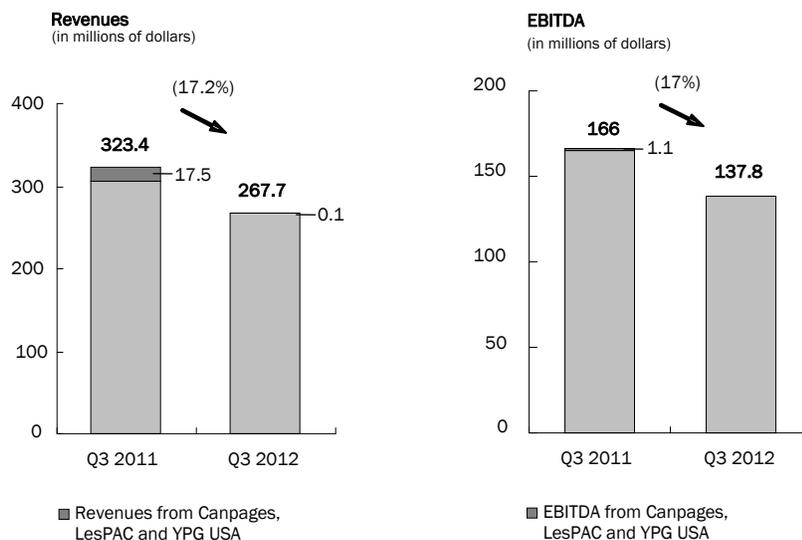
(in thousands of Canadian dollars - except share information)

	Three-month periods ended September 30,	
	2012	2011
Revenues	\$ 267,711	\$ 323,441
Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges (EBITDA)	\$ 137,775	\$ 165,998
Net earnings (loss)	\$ 24,017	\$ (2,825,452)
Basic earnings (loss) per share attributable to common shareholders		
From continuing operations	\$ 0.04	\$ (5.52)
Total	\$ 0.04	\$ (5.56)
Cash flows from operating activities from continuing operations	\$ 49,640	\$ 43,985
Free cash flow from continuing operations <sup>3</sup>	\$ 39,905	\$ 28,117

<sup>1</sup> On March 25, 2011, Yellow Media Inc. announced that it had reached a definitive agreement to sell Trader Corporation. Consequently, the results of the Vertical Media segment are presented as discontinued operations. The transaction closed on July 28, 2011.

<sup>2</sup> We also disposed of LesPAC on November 14, 2011. As such, the results of LesPAC are included in the 2011 results up to the date of its divestiture.

<sup>3</sup> Please refer to Section 4 for a reconciliation of free cash flow from continuing operations.



## **Performance Relative to Business Strategy**

### ***Execute the Yellow Pages 360° Solution Sales Approach***

Yellow Pages 360° Solution is a unique value proposition and a key element of our digital transformation. It is a complete suite of products and services along with marketing support to meet the local performance marketing needs of our advertisers. It enables advertisers to get visibility with online, mobile and print media platforms, and access to various services such as website development, search engine marketing, search engine optimization and Yellow Pages™ Analytics. As at September 30, 2012 the penetration of our 360° Solution offering, which we define as advertisers who subscribe to 3 product categories or more, amongst our advertiser base was 14.0% compared to 4.1% at the end of the same period last year.

Mobile products continue to be a key component of the Yellow Pages 360° Solution and it reached a penetration of 6.8% in the third quarter of 2012 compared to 0.2% for the same period last year. As at September 30, 2012, the Company had approximately 21,600 Canadian SMEs purchasing mobile products, representing approximately 39,800 mobile units.

In early October, we launched a new advertising campaign focusing on the consumer's neighbourhood. The objective behind the advertising campaign is to communicate our role in fuelling a rebirth of local neighborhoods by connecting consumers and businesses in new ways. The marketing campaign promotes the brand's digital capabilities and is aimed at making consumers and business owners aware of our various digital-friendly tools.

### ***Deliver Superior Customer Value***

Our first and foremost goal is to serve the needs of our advertisers, enabling them to manage and grow their businesses. Our plan for 2012 is to continue to focus on delivering a superior value proposition by expanding our product portfolio to meet the needs of large advertisers, increasing digital leads to advertisers and demonstrating value through Yellow Pages™ Analytics.

During the third quarter of 2012, we continued to focus on strategically managing our largest customer accounts across the country through the High Priority Account (HPA) management process. The HPA management process, which began in the first quarter of 2012, is meant to mitigate revenue risk and optimize revenue growth of larger advertisers through a differentiated servicing model. A comprehensive profiling methodology was put in place to guide the evaluation of account needs and opportunities. The profiling includes a review of Yellow Pages™ Analytics results, website audit and competitive ranking, search engine marketing estimate, social media and Google Places review. The profiling is followed by the definition of an appropriate strategy, which is determined by the sales representative, sales manager and performance marketing advisor. The HPA management process is now fully deployed across the country and made up of approximately 30 managers who serve our larger customers and work in tandem with the dedicated HPA servicing support team that is responsible for managing the fulfillment, reporting and post-sale servicing of these larger advertisers. This dedicated team is comprised of a cross functional group including sales support, production, content management, creative design, quality assurance, results reporting and customer service.

Also during the third quarter, we launched a new product line called Digital PowerPlay™. Digital PowerPlay™ establishes and optimizes a business' digital presence by determining the necessary steps to maximize qualified leads across various digital channels. Digital PowerPlay™ was launched in our top tier sales channel, which serves our largest local customers. We are planning to pilot Digital PowerPlay™ in our mid tier sales channels early next year.

### ***Lead our Industry Transformation***

We are in the midst of a significant business transformation from a print directory company to a leading performance media and marketing solutions provider.

Online – We remain focused on improving the user experience on our online properties. YPG's network of sites reached 9.1 million unduplicated unique visitors during the third quarter of 2012, representing 33% of Canada's online population. This compares to approximately 8.6 million unduplicated unique visitors and approximately 34% reach for the same period last year.

YellowAPI.com – During the third quarter of 2012, we reached over 2,200 developer sign-ups on the platform. These developers work on creating new digital applications using YPG's business database. Since its initial launch in late 2010, YellowAPI.com has embodied YPG's digital leadership and gained industry recognition and plays a key role in the Canadian developer community, notably by supporting organisations such as HackDays (hackdays.ca), which brings together innovative developers across Canada. In the third quarter of 2012, MyCityWay released the Canadian versions (in Vancouver, Toronto and Montreal) of their local discovery applications, across all major platforms, using the data available through YellowAPI. MyCityWay, which is based in New York City, is one of the top tier and award winning local search and discovery applications in the United States. To support their entry into the Canadian mobile space, MyCityWay sought the expertise and rich bilingual database of YPG, through our public platform at [www.YellowAPI.com](http://www.YellowAPI.com).

Mobile – Our business transformation revolves around the continued improvement of the mobile user experience and engagement in order to provide additional value for our advertisers. Our mobile applications have been downloaded 4.7 million times compared to 3.0 million times at the same period last year. During the third quarter, the YP.ca mobile application was fully redesigned to include more user relevant content. The homepage of the YP.ca application now includes quick access to relevant groupings of business listings and neighborhood deals pertaining to the user's search category. We also updated the Android™ application to now include Mobile Sponsored Placement products.

Mediative – Mediative is a digital marketing company providing performance services and access to media platforms to national companies. During the third quarter, Mediative enhanced its location-based offering with the launch of a flexible mobile advertising network that enables advertisers to reach mobile consumers based on their intent to buy. Mediative currently offers the local marketing power of 18 mobile applications available to help marketers reach local audiences on any kind of mobile device. Furthermore, Mediative is supporting YPG by delivering search engine optimization, search engine marketing and usability services to high end local clients with Digital PowerPlay™.

As our industry continues to evolve and adapt to a new digital reality, our objective will be to continue to offer a compelling value proposition to help both our current and future advertisers succeed in the digital world.

## Consolidated Operating and Financial Results

(in thousands of Canadian dollars – except share and per share information)

	Three-month periods ended		Nine-month periods ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Revenues	\$ 267,711	\$ 323,441	\$ 843,268	\$ 1,015,551
Operating costs	129,936	157,443	414,232	483,042
Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges	137,775	165,998	429,036	532,509
Depreciation and amortization	26,597	37,800	80,898	137,903
Impairment of goodwill and intangible assets	–	2,900,000	2,967,847	2,900,000
Recapitalization and acquisition-related costs	10,818	497	16,305	7,533
Restructuring and special charges	26,812	–	26,812	11,888
Income (loss) from operations	73,548	(2,772,299)	(2,662,826)	(2,524,815)
Financial charges, net	30,198	10,314	97,819	94,940
Gain on sale of assets	(641)	–	(641)	–
Earnings (loss) before dividends on Preferred shares, series 1 and 2, income taxes and impairment and (earnings) losses from investments in associates	43,991	(2,782,613)	(2,760,004)	(2,619,755)
Dividends on Preferred shares, series 1 and 2	4,562	4,545	13,688	14,624
Earnings (loss) before income taxes and impairment and (earnings) losses from investments in associates	39,429	(2,787,158)	(2,773,692)	(2,634,379)
Provision for income taxes	15,538	18,678	5,688	60,030
Impairment of investment in associate (net of income taxes)	–	–	–	50,271
(Earnings) losses from investments in associates	(126)	263	(1,839)	11,664
Net earnings (loss) from continuing operations	24,017	(2,806,099)	(2,777,541)	(2,756,344)
Net loss from discontinued operations, net of income taxes	–	(19,353)	–	(117,947)
<b>Net earnings (loss)</b>	<b>\$ 24,017</b>	<b>\$ (2,825,452)</b>	<b>\$ (2,777,541)</b>	<b>\$ (2,874,291)</b>
Basic earnings (loss) per share attributable to common shareholders				
From continuing operations	\$ 0.04	\$ (5.52)	(5.45)	\$ (5.42)
Total	\$ 0.04	\$ (5.56)	(5.45)	\$ (5.66)
Diluted earnings (loss) per share attributable to common shareholders				
From continuing operations	\$ 0.03	\$ (5.52)	(5.45)	\$ (5.42)
Total	\$ 0.03	\$ (5.56)	(5.45)	\$ (5.66)
<b>Total assets</b>			<b>\$ 2,307,938</b>	<b>\$ 5,122,405</b>
<b>Long-term debt (including short-term portion)</b>			<b>\$ 1,775,546</b>	<b>\$ 1,674,300</b>
<b>Convertible instruments</b>			<b>\$ 185,024</b>	<b>\$ 183,671</b>
<b>Preferred Shares Series 1 and 2 (including short-term portion)</b>			<b>\$ 400,249</b>	<b>\$ 398,443</b>

## Analysis of Consolidated Operating and Financial Results

The consolidated income statements of Yellow Media Inc. up to net earnings (loss) from continuing operations represent the results of the restated Directories segment given the presentation of the results of the automotive and generalist print and online business of Trader as discontinued operations.

### Revenues

Revenues decreased to \$267.7 million during the third quarter of 2012 compared with \$323.4 million for the same period last year and to \$843.3 million for the nine-month period ended September 30, 2012 compared with \$1,015.6 million for the same period last year. On a comparable basis, revenues decreased by 12.5% during the third quarter and by 13.1% for the nine-month period ended September 30, 2012. The decrease for the three and nine-month periods ended September 30, 2012 is due to lower print revenues, especially in urban markets where revenues declined at a much higher rate than rural markets. As at September 30, 2012, the number of advertisers, excluding Canpages, was 319,000 compared to 348,000 as at September 30, 2011 reflecting a decrease of 8%. Advertiser renewal dropped slightly to 86% as at September 30, 2012 compared to 87% as at September 30, 2011. During the last 12 months, YPG acquired approximately 18,000 new advertisers. The average revenue per advertiser (ARPA) decreased to \$3,300 during the third quarter of 2012 compared with \$3,400 during the same period in 2011. The lower ARPA results mainly from print revenue pressure associated with our larger advertisers who are reducing their advertising spend. As at September 30, 2012, our Revenue Generating Units<sup>1</sup> per advertiser increased to 1.72 compared to 1.68 for the same period last year.

As at September 30, 2012, the number of advertisers choosing to advertise both in print and online, excluding Canpages, was 61% across Canada compared to 64% for the corresponding period last year. Online only advertisers at the end of the third quarter of 2012 reached approximately 17,500 compared to approximately 11,700 as at September 30, 2011.

Online revenues reached \$92 million in the third quarter of 2012, representing a growth of 5.3%. Excluding the impact of the Canpages business, the LesPAC divestiture and YPG USA, online revenues increased by 14.1% during the third quarter of 2012 when compared to the same period last year. Our network of websites attracted 9.1 million unduplicated unique visitors<sup>2</sup> on average during the third quarter of 2012, representing a reach of 33%<sup>2</sup> of the Canadian internet population.

Online revenue growth is not expected to compensate for the declining revenue in our traditional print offerings in the near future. Accordingly, our focus is to execute our 360° Solution strategy, invest in new product introduction aimed at our larger advertisers, and improve both the user experience and the market coverage.

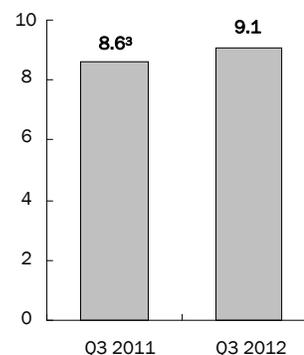
### EBITDA

EBITDA decreased by \$28.2 million to \$137.8 million during the third quarter of 2012 compared with \$166 million for the same period last year and decreased to \$429 million for the nine-month period ended September 30, 2012 compared with \$532.5 million for the same period last year. While our new online and mobile placement products contribute margins similar to those of our print products in our local markets, lower print revenues resulted in lower consolidated EBITDA, as our new digital products are not compensating for the loss in print revenues. Our EBITDA margin for the third quarter of 2012 was 51.5% compared to 51.3% for the same period last year and was 50.9% for the nine-month period ended September 30, 2012 compared with 52.4% for the same period last year.

Cost of sales decreased by \$15.2 million to \$80 million during the third quarter of 2012 compared with \$95.2 million for the same period last year and decreased to \$254.2 million for the nine-month period ended September 30, 2012 compared with \$288.6 million for the same period last year. The decrease for the quarter and nine-month period ended September 30, 2012 results mainly from lower sales costs associated with Canpages given the migration of that business within YPG. We also incurred lower selling and manufacturing costs associated with lower print revenues.

Gross profit margin decreased to 70.1% for the third quarter of 2012 compared to 70.5% for the same period last year and decreased to 69.9% for the nine-month period ended September 30, 2012 compared with 71.6% for the same period last year. The decrease is due to a change in product mix, which includes lower margins associated with some of our new online products, such as search engine optimization and search engine marketing.

Online Usage  
(in millions)



<sup>3</sup> Excluding LesPAC

<sup>1</sup> Revenue Generating Units (RGU) measures the number of product groups selected by advertisers.

<sup>2</sup> Source: comScore Media Metrix Canada.

General and administrative expenses decreased by \$12.3 million to \$49.9 million during the three-month period ended September 30, 2012 compared with \$62.2 million for the same period last year and decreased by \$34.3 million to \$160.1 million for the nine-month period ended September 30, 2012 compared with \$194.4 million for the same period last year. The decrease for the quarter is attributable to general costs containment efforts throughout the organization. The decrease for the nine-month period ended September 30, 2012 is mainly due to lower bad debts as well as general cost containment measures. The migration of Canpages within YPG also helped reduce costs by \$5.5 million and \$11.5 million for the three and nine-month period ended September 30, 2012, respectively.

#### ***Depreciation and amortization***

Depreciation and amortization decreased from \$37.8 million to \$26.6 million during the third quarter of 2012 and decreased from \$137.9 million to \$80.9 million for the nine-month period ended September 30, 2012 compared with the same periods last year. The decrease is mainly attributable to lower amortization of certain intangible assets related to the acquisition of Canpages in 2010. These intangibles resulted in a higher amortization expense in 2011.

#### ***Impairment of goodwill and intangible assets***

During the first quarter of 2012, management concluded that indicators that the Company's assets may have been impaired existed, requiring the Company to perform an impairment test. As a result of the impairment test, we recorded a goodwill impairment charge of \$2,968 million. During the third quarter of 2011, we recorded a charge of \$2,900 million related to the impairment of goodwill and intangible assets. The impairment charges did not affect the Company's operations, its liquidity, its cash flows from operating activities, its bank agreement or its note indentures.

#### ***Recapitalization and acquisition-related costs***

During the three and nine-month periods ended September 30, 2012, we incurred costs of \$10.8 million and \$16.3 million, respectively in connection with the Proposed Recapitalization. Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A. We incurred costs of \$0.5 million and \$7.5 million for the three and nine-month periods ended September 30, 2011, respectively, associated with acquisitions made during 2010.

#### ***Restructuring and special charges***

We recorded restructuring and special charges during the quarter of \$26.8 million compared to \$nil for the same period last year. For the nine-month period ended September 30, 2012, we incurred costs of \$26.8 million compared to \$11.9 million for the same period last year. These costs were associated with workforce reductions and the termination and renegotiation of certain contractual obligations.

#### ***Financial charges***

Financial charges increased by \$19.9 million to \$30.2 million during the third quarter of 2012 compared with \$10.3 million for the same period last year and by \$2.9 million for the nine-month period ended September 30, 2012 to \$97.8 million compared with \$94.9 million in the same period last year. We recorded a gain on the repurchase of preferred shares, series 1 and 2 and medium term notes of \$30.7 million and \$38.8 million in the three and nine-month periods ended September 30, 2011, respectively. If we exclude this gain, the financial charges decreased by \$10.8 million and \$35.9 million for the three and nine-month periods ended September 30, 2012, respectively, compared to the same periods last year. The decrease for the quarter is mainly attributable to lower interest expense while the decrease for the nine-month period ended September 30, 2012 is due to a derivative charge incurred in 2011 relative to the settlement of the total return swap, its related write-off of deferred financing costs and lower interest expense in 2012. Lower interest expense is attributable to a lower level of indebtedness as a result of buyback activities of Medium Term Notes and the repayment of the non-revolving tranche of the credit facilities in 2011 and 2012 and commercial paper in 2011, offset by higher interest rates in 2012. The positive impact of lower levels of indebtedness on interest expense was partly offset by higher borrowing costs resulting from our credit ratings downgrade. As at September 30, 2012, the effective average interest rate on our debt portfolio was 6.2% compared to 6.1% as at September 30, 2011.

#### ***Dividends on preferred shares, Series 1 and 2***

Dividends on the two series of redeemable preferred shares amounted to \$4.6 million during the third quarter compared to \$4.5 million for the same period last year and \$13.7 million for the nine-month period ended September 30, 2012 compared with \$14.6 million for the same period last year. The decrease for the three and nine-month periods ending September 30, 2012 is due to a lower level of preferred shares resulting from our share buybacks under our normal course issuer bid activities which took place in 2011.

As announced on February 9, 2012, the Company suspended the dividend payment on preferred shares Series 1 and Series 2. Due to the nature of the underlying instrument, the Company will continue to accrue for the unpaid dividends on preferred shares Series 1 and Series 2. Please refer to Note 7 of the unaudited interim condensed consolidated financial statements.

### ***Provision for income taxes***

The combined statutory provincial and federal tax rate was 26.3% and 27.9% in 2012 and 2011, respectively. The Company recorded an expense of 39.4% of earnings and 0.2% of the loss for the three and nine-month periods ended September 30, 2012, respectively. The difference between the effective and the statutory rates in the third quarter of 2012 is due to unrecognized tax attributes on the US operating losses while the difference for the nine-month period ended September 30, 2012 is due to an impairment of goodwill charge of \$2,968 million recorded in the first quarter of 2012 which is not fully deductible for tax purposes as well as the recognition of a deferred income tax asset due to a corporate reorganization partly offset by an additional deferred income tax liability due to the increase of the statutory tax rate of the province of Ontario.

The Company recorded an expense of 0.7% and 2.3% of the loss for the three and nine-month periods ended September 30, 2011, respectively. The difference between the effective and the statutory rates in the third quarter of 2011 is due to the impairment of goodwill and intangible assets charge of \$2,900 million which is not fully deductible for tax purposes while the difference for the nine-month period ended September 30, 2011 also includes the non-deductibility of certain expenses for tax purposes such as the impairment of our investment in Ziplocal.

### ***Impairment of investment in associate***

During the second quarter of 2011, Ziplocal was in default of its debt obligations and had undertaken important restructuring initiatives. As a result, Yellow Media Inc. determined that its investment in Ziplocal LP (Ziplocal) was impaired and a net loss of \$50.3 million was recorded to reduce its net investment in Ziplocal to \$nil.

### ***(Earnings) losses from investments in associates***

During the third quarter of 2012 we recorded earnings from our investment in 411.ca, in the amount of \$0.1 million. For the nine-month period ended September 30, 2012, we recorded earnings of \$1.8 million which includes a gain of \$2.1 million recorded in the first quarter of 2012, related to the revaluation of the investment in Acquisio. Effective January 1, 2012, we no longer account for the Acquisio investment using the equity method. Our (earnings) losses from investments in associates include the amortization of intangible assets in connection with these equity investments. During the third quarter of 2011, we recorded our share of losses from our investment in 411.ca and Acquisio in the amount of \$0.3 million. The nine-month period ended September 30, 2011 which also included our share of losses from Ziplocal amounted to \$11.7 million. No share of losses were recorded from our investment in Ziplocal in 2012, as this investment was written-off during the second quarter of 2011 as detailed above.

### ***Net loss from discontinued operations***

On March 25, 2011, Yellow Media Inc. announced that it had reached a definitive agreement to sell Trader Corporation. The transaction closed on July 28, 2011. The real estate, employment and LesPAC.com businesses were excluded from the divestiture. As a result, we reclassified the results of the automotive and generalist verticals as discontinued operations.

Included in the results from discontinued operations of the automotive and generalist business are revenues of \$19.6 million for the three-month period ended September 30, 2011 and \$148.1 million for the nine-month period ended September 30, 2011.

EBITDA from the operations of the automotive and generalist business was \$4.4 million for the third quarter of 2011 and \$34.7 million for the nine-month period ended September 30, 2011. The net loss from discontinued operations amounted to \$19.4 million for the three-month period ended September 30, 2011 and \$117.9 million for the nine-month period ended September 30, 2011. This included a loss on disposal of \$22.4 million and \$131.4 million (net of income taxes) for the three and nine-month periods ended September 30, 2011, respectively, which represented the difference between the fair value net of selling costs and the carrying value of net assets sold.

### ***Net earnings (loss)***

Net earnings increased to \$24 million during the third quarter of 2012 compared with a \$2,825.5 million loss during the third quarter of 2011 and the net loss decreased to \$2,777.5 million for the nine-month period ended September 30, 2012 compared with a loss of \$2,874.3 million for the same period last year. The increase for the quarter is due to the impairment of goodwill and intangible assets recorded in the third quarter of 2011, partly offset by lower EBITDA, recapitalization and acquisition-related costs of \$10.8 million, restructuring and special charges of \$26.8 million and increased financial charges of \$19.9 million recorded in the third quarter of 2012. The decrease in the net loss of \$96.8 million for the nine-month period ended September 30, 2012 is mainly due to a decrease in depreciation and amortization of \$57 million, in the provision for income taxes of \$54.3 million, and the impairment of our Ziplocal investment of \$50.3 million and the loss from our divestiture of Trader Corporation of \$117.9 million in 2011, offset by lower EBITDA of \$103.5 million and a higher impairment charge of goodwill and intangible assets of \$67.8 million.

Summary of Consolidated Quarterly Results

**Quarterly Results**

(in thousands of Canadian dollars – except share and per share information)

	2012				2011				2010
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	
Revenues	\$ 267,711	\$ 286,484	\$ 289,073	\$ 313,315	\$ 323,441	\$ 342,738	\$ 349,372	\$ 345,378	
Operating costs	129,936	141,240	143,056	166,117	157,443	166,262	159,337	184,043	
Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges (EBITDA)	137,775	145,244	146,017	147,198	165,998	176,476	190,035	161,335	
EBITDA margin	51.5%	50.7%	50.5%	47%	51.3%	51.5%	54.4%	46.7%	
Depreciation and amortization	26,597	24,220	30,081	23,003	37,800	47,735	52,368	76,269	
Impairment of goodwill and intangible assets	–	–	2,967,847	–	2,900,000	–	–	–	
Recapitalization and acquisition-related costs	10,818	5,487	–	210	497	6,233	803	5,066	
Restructuring and special charges	26,812	–	–	14,254	–	11,888	–	6,229	
Income (loss) from operations	73,548	115,537	(2,851,911)	109,731	(2,772,299)	110,620	136,864	73,771	
Net earnings (loss)	24,017	67,694	(2,869,252)	45,292	(2,825,452)	(14,250)	(34,589)	(14,694)	
Basic earnings (loss) per share attributable to common shareholders from continuing operations	\$ 0.04	\$ 0.12	\$ (5.61)	\$ 0.08	\$ (5.52)	\$ (0.05)	\$ 0.13	\$ (0.03)	
Diluted earnings (loss) per share attributable to common shareholders from continuing operations	\$ 0.03	\$ 0.09	\$ (5.61)	\$ 0.03	\$ (5.52)	\$ (0.05)	\$ 0.11	\$ (0.03)	

Revenues decreased throughout the quarters, as a result of a continued decline of our sales print product. In the first quarter of 2011, revenues increased due to the seasonality associated with the publication of Canpages directories.

Our EBITDA margin decreased progressively throughout the quarters of 2011, reflecting the decline in print revenues and lower margins associated with Canpages and Mediative acquired in 2010. In the fourth quarter of 2010, our EBITDA margin was lower due to conversion and rebranding costs associated with our conversion to a corporation. During the fourth quarter of 2011, we incurred a non-recurring expense of approximately \$6 million as a result of a sales tax assessment. Our EBITDA margin for the third quarter of 2012 increased as we benefited from reduced rates from our supply chain contracts which were renegotiated during the quarter.

Internal reorganizations and cost containment initiatives resulted in restructuring and special charges impacting some of our quarterly results in 2010, 2011 and 2012. Net earnings for the fourth quarter of 2010 and for 2011 were affected by depreciation and amortization of intangible assets related to the acquisition of Canpages. In addition, net earnings in the fourth quarter of 2010 were impacted by conversion and rebranding costs associated with our conversion from an income trust to a corporation as well as acquisition-related costs. We also incurred expenses associated with our Proposed Recapitalization of \$10.8 million and \$5.5 million during the second and third quarters of 2012, respectively. We recorded a loss related to our disposal of Trader Corporation and an impairment of our investment in Ziplocal in the first and second quarters of 2011, respectively. Lastly, during the third quarter of 2011 and the first quarter of 2012, we recorded charges of \$2,900 million and \$2,968 million, respectively, related to the impairment of goodwill and intangible assets.

### 3. Liquidity and Capital Resources

This section examines the Company's capital structure, sources of liquidity and various financial instruments including debt and preferred shares.

On July 23, 2012, the Company announced the Proposed Recapitalization transaction which the Company intends to implement pursuant to a court approved plan of arrangement under section 192 of the *Canada Business Corporations Act (the CBCA)*. Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

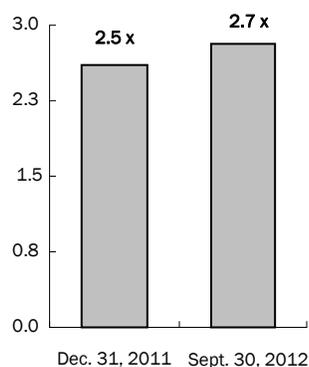
#### Financial Position

##### Capital Structure

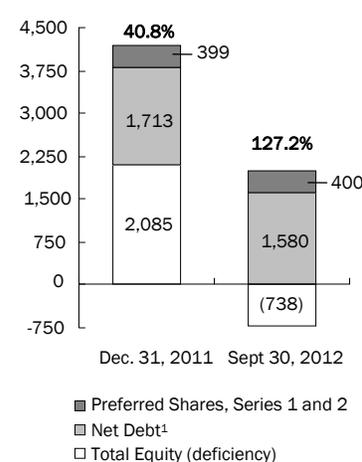
(in thousands of Canadian dollars)

	As at September 30, 2012	As at December 31, 2011
Cash	\$ 380,916	\$ 84,186
Medium Term Notes	1,404,116	1,404,083
Credit facilities	369,000	205,000
Obligations under finance leases	2,430	4,148
<b>Net debt (net of cash)</b>	<b>\$ 1,394,630</b>	<b>\$ 1,529,045</b>
Convertible instruments	185,024	184,214
Preferred shares, series 1 and 2	400,249	398,886
Equity (deficiency) attributable to the shareholders	(739,090)	2,084,225
Non-controlling interests	850	802
<b>Total capitalization</b>	<b>\$ 1,241,663</b>	<b>\$ 4,197,172</b>
Net debt <sup>1</sup> to total capitalization	<b>127.2%</b>	<b>40.8%</b>

**Net Debt<sup>1</sup> to Latest Twelve Months EBITDA Ratio<sup>2</sup>**



**Capital Structure**  
(in millions of dollars)



As at September 30, 2012, Yellow Media Inc. had approximately \$1.4 billion of net debt, or \$2 billion including preferred shares, Series 1 and 2, and convertible instruments. The net debt<sup>1</sup> to Latest Twelve Month EBITDA<sup>2</sup> ratio as at September 30, 2012 was 2.7 times compared to 2.5 times as at December 31, 2011 due to lower EBITDA. The net debt to total capitalization was 127.2% as at September 30, 2012, compared to 40.8% as at December 31, 2011. The change is due to the impairment of goodwill of \$2,968 million recorded during the first quarter of 2012.

<sup>1</sup> Net debt including Convertible Debentures.

<sup>2</sup> Latest twelve month income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges, giving effect to the divestitures (Latest Twelve Month EBITDA). Latest twelve month EBITDA is a non-IFRS measure and may not be comparable with similar measures used by other publicly traded companies. Please refer to page 2 for a definition of EBITDA.

### **Medium Term Notes**

Yellow Media Inc. had a total of \$1.4 billion of notes outstanding under its Medium Term Note program as at September 30, 2012 with varying maturity dates between 2013 and 2036.

On September 19, 2012, Yellow Media Inc. announced that in the context of the Proposed Recapitalization, the Québec Superior Court (the Court) had granted an order suspending Yellow Media Inc.'s obligation to pay any interest or any similar payment accruing on or after September 30, 2012 under its medium term notes (the Safeguard Order). The Safeguard Order is effective until ten (10) days following the judgment of the Court on the final orders sought at the hearing for the final approval of the Proposed Recapitalization, subject to any further order of the Court.

Interest accrued as at (and including) September 29, 2012 will be paid to holders of Yellow Media Inc.'s medium term notes on the earlier to occur of: (i) the applicable scheduled interest payment date and (ii) the effective date of the recapitalization.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

### **Credit facilities**

As at November 5, 2012, Yellow Media Inc. has in place a senior unsecured credit facility consisting of:

- a \$250 million revolving tranche maturing in February 2013; and
- a \$130 million non-revolving tranche maturing in February 2013.

On September 28, 2011, Yellow Media Inc. announced the amendment of its senior unsecured credit facility. Concurrently, the Company repaid a total amount of \$500 million of its bank indebtedness. The amended credit facility is unsecured and bears interest at BA rates plus a spread of 3.5% and/or at prime rate plus a margin of 2.5%.

Yellow Media Inc. is required to make quarterly repayments of \$25 million on the outstanding balance of the non-revolving tranche of the credit facility, commencing in January 2012 through January 2013. The Company began its mandatory repayments of \$25 million in January 2012. Quarterly mandatory repayments were subsequently made in April and July 2012.

Pursuant to the Safeguard Order granted by the Court

(i) Yellow Media Inc.'s obligation to pay any principal or interest accruing on or after September 30, 2012 under its existing credit facilities are suspended; and

(ii) no creditors shall have any rights to terminate, accelerate, amend or declare in default any contract or other agreement including, without limitation, the Company's credit agreements and indentures governing its medium term notes and convertible debentures, to which the Company or certain of its subsidiaries are a party, due solely to the Company or such subsidiaries being parties to the court proceedings in connection with the Proposed Recapitalization or having made an application to the court under section 192 of the CBCA

until ten (10) days following the judgement of the Court on the final orders sought at the hearing for the final approval of its Proposed Recapitalization, subject to any further order of the Court. Except for the payments suspended by the foregoing Safeguard Order, Yellow Media Inc. was in compliance with all of its debt covenants as at September 30, 2012.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

Once the non-revolving facility is repaid it may not be re-borrowed. The maturity date for the repayment of the remainder of the outstanding borrowings under the credit facility remains February 18, 2013.

Under the amended facility, Yellow Media Inc. must maintain a Consolidated Total Debt to Consolidated Latest Twelve Month EBITDA<sup>1</sup> ratio of not more than 3.5 to 1 and a Consolidated Latest Twelve Month EBITDA<sup>1</sup> to Consolidated Interest Expense ratio of not less than 3.5 to 1.

The Company has also agreed to certain restrictions on the repurchase or redemption of shares and the repurchase or repayment of debt prior to their stipulated maturity dates, subject to certain exceptions, which include the refinancing of such instruments subject to specified conditions. The amended facility allows the Company to repurchase up to \$125 million of its Series 8 and Series 9 Medium Term Notes prior to their maturity date in 2013, subject to certain conditions. The credit facility also includes restrictions with respect to the incurrence or assumption of indebtedness and liens, the transfer of assets as well as acquisitions

<sup>1</sup> Latest twelve month Income from operations before depreciation and amortization, impairment of goodwill and intangible assets, recapitalization and acquisition-related costs and restructuring and special charges, giving effect to the divestitures (Latest Twelve Month EBITDA). Latest twelve month EBITDA is a non-IFRS measure and may not be comparable with similar measures used by other publicly traded companies. Please refer to page 2 for a definition of EBITDA.

and investments. The amended facility also restricts the declaration and payment of common share dividends. Refer to Section 4 – Adjusted Earnings from Continuing Operations.

Pursuant to the amendments to Yellow Media Inc.'s credit facility dated September 28, 2011, the Company has agreed not to exercise its right to redeem its Preferred Shares Series 1 for cash. However, the Company retains the right to exercise its exchange rights in respect of the Preferred Shares Series 1. Refer to "Cumulative Redeemable Preferred Shares" in this section.

As at September 30, 2012 and November 5, 2012, \$130 million was outstanding on the non-revolving tranche of the credit facility and \$239 million was drawn on the revolving tranche. The revolving facility may be used for general corporate purposes.

The Company has approximately \$396 million of cash as at November 5, 2012.

### **Convertible Debentures**

Yellow Media Inc. had a total of \$199.1 million of convertible debentures outstanding as at September 30, 2012. The convertible debentures have a maturity date of October 1, 2017 and bear interest at 6.25% which is payable semi-annually.

During the third quarter of 2012, \$0.9 million of convertible debentures were exchanged into 116,250 common shares.

Pursuant to the Safeguard Order granted by the Court, Yellow Media Inc.'s obligation to pay any principal or interest accruing on or after October 1, 2012 under its convertible debentures are suspended until ten (10) days following the judgement of the Court on the final orders sought at the hearing for the final approval of its Proposed Recapitalization, subject to any further order of the Court.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

### **Cumulative Redeemable Preferred Shares**

#### **a) Series 1**

Redemption by the issuer

On or after March 31, 2012, Yellow Media Inc. may, at its option, redeem at par plus accrued and unpaid dividends (Redemption price) for cash the Series 1 shares, in whole or in part. Also, on or after March 31, 2012, and prior to December 31, 2012, Yellow Media Inc. may, at its option, exchange the outstanding Series 1 shares, in whole or in part, into common shares of the Company. These preferred shares are exchangeable into common shares of the Company by dividing the Redemption price by the greater of \$2.00 and 95% of the then applicable weighted average trading price of the common shares.

Redemption by the holder

On or after December 31, 2012, each Series 1 share is redeemable, at the option of the holder, at a price equal to \$25.00 per share plus any accrued and unpaid dividends in arrears.

#### **b) Series 2**

Redemption by the issuer

On or after June 30, 2012, Yellow Media Inc. may, at its option, redeem for cash the Series 2 shares, in whole or in part at a decreasing premium until June 30, 2016 and at par thereafter plus accrued and unpaid dividends (Redemption price). Also, on or after June 30, 2012, and prior to June 30, 2017, Yellow Media Inc. may, at its option, exchange the outstanding Series 2 shares, in whole or in part, into common shares of the Company. These preferred shares are exchangeable into common shares of the Company by dividing the applicable Redemption price by the greater of \$2.00 and 95% of the then applicable weighted average trading price of the common shares. In addition, in certain cases the Series 2 shares are redeemable at a decreasing premium in cash or exchangeable at the option of Yellow Media Inc., in whole into common shares of the Company on or after June 30, 2007.

The redemption option for cash at a decreasing premium is an embedded derivative and is recorded at fair value on the consolidated statements of financial position with changes in fair value recognized in financial charges.

Redemption by the holder

On or after June 30, 2017, each Series 2 share is redeemable, at the option of the holder, at a price equal to \$25.00 per share plus any accrued and unpaid dividends in arrears.

As at September 30, 2012, there are 10,045,872 preferred shares Series 1 and 6,062,128 preferred shares Series 2 outstanding.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

**Rate Reset Preferred Shares**

Yellow Media Inc. has two series of cumulative rate reset first preferred shares outstanding as at September 30, 2012. There are 8,120,900 preferred shares Series 3 and 4,919,920 preferred shares Series 5 currently outstanding.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

**Cumulative Exchangeable Preferred Shares**

As at November 5, 2012, a total of 916,667 of the Series 7 Preferred Shares had been converted into common shares of Yellow Media Inc. at a ratio of one preferred share for one common share of Yellow Media Inc. There are 383,333 Series 7 Preferred Shares currently outstanding.

**Dividends on Preferred Shares**

On February 9, 2012, Yellow Media announced the suspension of the dividends on preferred shares Series 1, Series 2, Series 3, Series 5 and Series 7. The last dividend was declared on November 3, 2011 for payment on December 28, 2011. The accumulated accrued and unpaid dividends on preferred shares Series 1 and Series 2 amounted to \$8.1 million and to \$5.7 million, respectively since the last dividend payment. The unpaid and undeclared dividends on preferred shares Series 3, Series 5 and Series 7 amounted to \$10.3 million, \$6.4 million and \$0.1 million, respectively since the last dividend payment.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

**Credit Ratings**

<b>DBRS Limited</b>	<b>Standard and Poor's Rating Services</b>
D/Issuer rating	CC/Corporate credit rating – negative outlook
D/Senior unsecured credit rating	CC/Credit rating for existing credit facilities and medium term notes
D/Convertible subordinated debentures rating	C/Convertible subordinated debentures rating
D /Preferred shares rating	D/Preferred shares rating

**Liquidity**

If the Proposed Recapitalization is not implemented and business operations of the Corporation continue at their current levels, the Corporation may not be able to generate sufficient cash flows to service, repay or refinance its outstanding indebtedness when it matures without raising additional capital. In the current market conditions and the Corporation's financial condition, the Corporation can give no assurance that additional capital will be available on favourable terms, or at all.

As at September 30, 2012, the Company maintained a credit facility containing two tranches totalling \$380 million (of which \$239 million was outstanding on the revolving tranche and \$130 million was outstanding on the non-revolving tranche of the principal credit facility - Refer to "Credit Facilities" in this section). The revolving and non-revolving tranches both mature on February 18, 2013 and YPG is required to make quarterly repayments of \$25 million on the outstanding balance of the non-revolving tranche through February 2013. The quarterly repayments were made in January, April and July 2012. Refer to "Credit Facilities" in this section. In addition, the Company had cash of \$380.9 million as at September 30, 2012 and approximately \$396 million as at November 5, 2012.

The Company's principal source of liquidity is cash generated from operations and cash on hand. If the Proposed Recapitalization is implemented, the Company expects to generate sufficient cash flow from operations to fund capital expenditures, working capital requirements and current obligations. Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook and Section 7 – Risks and Uncertainties of this MD&A.

### Share data

As at November 5, 2012, outstanding share data was as follows:

<b>Outstanding Share Data</b>	<b>As at November 5, 2012</b>	<b>As at September 30, 2012</b>	<b>As at December 31, 2011</b>
Common shares outstanding	520,518,344	520,518,344	520,402,094
Preferred shares Series 3, 5 and 7 outstanding	13,424,153	13,424,153	13,424,153
Options outstanding and exercisable	329,227	329,227	380,882

On November 11, 2010, the Board of Directors of Yellow Media Inc. adopted a new stock option plan (the 2010 Plan). The 2010 Plan was approved by shareholders on May 5, 2011. The 2010 Plan allows the Board of Directors to issue a maximum of 25 million options to eligible employees.

As at September 30, 2012, 10,900,000 options are outstanding with the following terms and conditions:

- The exercise price of \$6.35 is equal to the volume weighted-average trading price of the common shares on the TSX during the five trading days preceding the date on which the options were granted.
- The options vest on the third anniversary of the grant date.
- The options expire five years after the grant date.

As at November 5, 2012, Yellow Media Inc. also has a total of \$199.1 million of Convertible Debentures outstanding which are convertible at any time, at the option of the holder into common shares of the Company at an exchange price of \$8.00 per common share.

As at November 5, 2012, there were 10,045,872 preferred shares, Series 1 and 6,062,128 preferred shares, Series 2 outstanding. Both series of preferred shares are redeemable by the issuer under certain conditions through the issuance of common shares of the Company.

As at November 5, 2012, there were 383,333 Series 7 preferred shares outstanding. This series of preferred shares are convertible into common shares of the Corporation, at a ratio of one preferred share for one common share subject to certain conditions.

Please refer to the description of the Proposed Recapitalization in Section 5 – Outlook of this MD&A.

### Sources and Uses of Cash

Consistent with other directories and media companies the Company has relatively minimal capital spending requirements combined with relatively low operating costs.

## Sources and Uses of Cash

(in thousands of Canadian dollars)

	Nine-month periods ended September 30,	
	2012	2011
<b>Cash flows from operating activities from continuing operations</b>		
Cash flows from operations from continuing operations	\$ 220,401	\$ 309,669
Change in operating assets and liabilities	(43,577)	(66,060)
	\$ 176,824	\$ 243,609
<b>Cash flows (used in) from investing activities from continuing operations</b>		
Acquisition of intangible assets	(23,741)	(33,380)
Acquisition of property, plant and equipment	(2,906)	(13,777)
Proceeds from sale of assets	1,650	–
Disposal of Trader	–	691,330
Disposal of cash related to the sale of Trader	–	(24,517)
Other	183	(788)
	\$ (24,814)	\$ 618,868
<b>Cash flows from (used in) financing activities from continuing operations</b>		
Issuance of long-term debt and commercial paper	\$ 239,000	\$ 857,000
Repayment of long-term debt and commercial paper	(76,059)	(1,102,254)
Redemption of exchangeable and convertible instruments	–	(106,172)
Dividends to shareholders	–	(196,860)
Repurchase of Preferred Shares, Series 1 and 2 and medium term notes	–	(266,183)
Repurchase of common shares and Preferred shares, Series 3 and 5	–	(50,432)
Recapitalization costs	(16,305)	–
Other	(1,916)	(21,885)
	\$ 144,720	\$ (886,786)

### Cash flows from operating activities from continuing operations

Cash flows from operating activities from continuing operations decreased by \$66.8 million from \$243.6 million for the nine-month period ended September 30, 2011 to \$176.8 million in 2012, due to lower EBITDA resulting from lower revenues from our traditional print products. The change in operating assets and liabilities for the nine-month period ended September 30, 2012 was \$43.6 million compared with \$66.1 million in the same period last year. The variance is due to the timing of payment of certain accounts payable as well as a decrease in deferred revenues.

### Cash flows (used in) from investing activities from continuing operations

Cash used in investing activities from continuing operations amounted to \$24.8 million during the nine-month period ended September 30, 2012 while \$618.9 million of cash was generated from investing activities during the same period last year. In July of 2011, we sold Trader for proceeds of \$691.3 million. During the first nine months of 2012, we invested in software and equipment for \$23.7 million and \$2.9 million, respectively, which in total, was less than the corresponding amounts of \$33.4 million and \$13.8 million spent during the same period last year.

## Acquisition of property, plant, equipment and intangible assets, net of lease inducements

(in thousands of Canadian dollars)

	Three-month periods ended September 30,		Nine-month periods ended September 30,	
	2012	2011	2012	2011
Sustaining	\$ 4,288	\$ 5,559	\$ 13,109	\$ 22,502
Transition	–	858	–	4,071
Growth	4,377	9,278	12,845	24,859
<b>Total</b>	\$ 8,665	\$ 15,695	\$ 25,954	\$ 51,432
Adjustment to reflect expenditures on a cash basis	1,070	173	510	(4,774)
<b>Acquisition of property, plant, equipment and intangible assets, net of lease inducements</b>	\$ 9,735	\$ 15,868	\$ 26,464	\$ 46,658

Sustaining capital expenditures amounted to \$4.3 million for the three-month period ended September 30, 2012 compared to \$5.6 million for the same period in the previous year and \$13.1 million for the nine-month period ended September 30, 2012 compared to \$22.5 million for the same period last year. The decrease for the three and nine-month periods ended September 30, 2012 is due to a decrease in leasehold improvements. In 2011, we invested in our new Mediative division offices in Toronto, Montreal and Vancouver.

Given there was no recent business acquisition, no investments were made in transition capital expenditures during the three and nine-month periods ended September 30, 2012 compared to \$0.9 million and \$4.1 million for the three and nine-month periods last year, respectively.

Growth capital expenditures relate to the development and implementation of new technology and software aimed at new initiatives as we continue our transformation to a leading performance media and marketing solutions company. During the third quarter of 2012, these amounted to \$4.4 million compared to \$9.3 million for the same period in the previous year and \$12.8 million for the nine-month period ended September 30, 2012 compared to \$24.9 million for the same period last year. We have spent less in the three and nine-month periods ended September 30, 2012 compared to the same periods last year as we are currently developing an updated strategic plan to ensure our successful transformation. This plan will be completed in the fourth quarter of 2012 and we expect growth capital expenditures to increase.

Total capital expenditures for the third quarter of 2012 amounted to \$8.7 million. We expect to increase the level of capital expenditure in the coming quarters as we focus on our critical initiatives to enhance our transformation.

#### ***Cash flows from (used in) financing activities from continuing operations***

Cash from financing activities from continuing operations amounted to \$144.7 million during the nine-month period ended September 30, 2012 while \$886.8 million of cash was used in financing activities for the same period last year. We drew \$239 million on the revolving tranche of the credit facility and made the three quarterly payments of \$25 million on the non-revolving tranche of our credit facilities during the first nine months of 2012. During the first nine months of 2011 we had a net repayment of long-term debt and commercial paper of \$245.3 million. No dividends were paid during the first nine months of 2012, as a result of the elimination of dividends on common shares and suspension of dividends on the preferred shares, Series 3, 5, and 7. During 2011, we also repurchased preferred shares, Series 1 and 2 and medium term notes of \$266.2 million, repurchased common shares and preferred shares, Series 3 and 5 of \$50.4 million, and redeemed \$106.2 million of exchangeable notes. We did not repurchase any debt instruments or shares in 2012.

#### **Financial and Other Instruments**

(See Note 25 of the Consolidated Financial Statements of the Company for the year ended December 31, 2011).

The Company's financial instruments consist of cash, trade receivables, investments, trade and other payables, dividends payable, short-term and long-term debt, convertible and exchangeable instruments, and preferred shares.

#### ***Derivative Instruments***

In August 2009, the Company entered into three interest rate swaps totalling \$130 million to hedge the Series 9 Medium Term Notes. The Company received interest on these swaps at 6.5% and paid a floating rate equal to the three-month Banker's Acceptance plus a spread of 4.3%. The swaps were to mature July 10, 2013, matching the maturity date of the underlying debt.

In February 2010, the Company also entered into two interest rate swaps totalling \$125 million to hedge the Series 8 Medium Term Notes. The Company received interest on these swaps at 6.85% and paid a floating rate equal to the three-month Banker's Acceptance plus a spread of 4.3%. The swaps were to mature December 3, 2013, matching the maturity date of the underlying debt.

On June 27, 2011, Yellow Media Inc. terminated the five interest rate swaps mentioned above with a notional amount of \$255 million, for gross proceeds of \$3.8 million. The \$3.8 million will be amortized over the term of the underlying debt. Taking into consideration the debt instruments outstanding, the Series 1 and Series 2 preferred shares and cash, our fixed-to-floating ratio was 100% fixed rate as at September 30, 2012, given the high level of cash on hand.

As at September 30, 2012, \$6 million representing the fair value adjustment of hedged items will be amortized over the term of the existing underlying debt.

The terms and conditions of the Series 1 and Series 2 Preferred Shares provide for redemption at the option of the Company under certain circumstances. These options meet the definition of an embedded derivative. They are recorded at their fair value on the consolidated statement of financial position with changes in fair value recognized in financial charges.

There was no carrying value of embedded derivatives as at September 30, 2012. The carrying value is calculated as is customary in the industry using discounted cash flows with quarter-end market rates. We reported \$nil and a loss of \$7 thousand for the three and nine-month periods ended September 30, 2012 on derivatives (2011 - \$0.2 million and \$3.5 million, respectively), the loss on derivatives designated as cash flow hedges in prior periods transferred to earnings in the

period and payments on interest rate swaps that have discontinued hedge accounting. In addition, during the first nine months of 2011, we reported an adjustment amount of \$4.2 million and a redemption premium stipulated under a Total Return Swap of \$5.3 million.

## 4. Adjusted Earnings from Continuing Operations

A reconciliation between net earnings attributable to common shareholders and adjusted earnings is provided below:

### Adjusted Earnings from Continuing Operations

(in thousands of Canadian dollars – except share and per share information)

	Three-month periods ended September 30,		Nine-month periods ended September 30,	
	2012	2011	2012	2011
Net earnings (loss) from continuing operations	\$ 24,017	\$ (2,806,099)	\$ (2,777,541)	\$ (2,756,344)
Attributable to non-controlling interest	(21)	84	(48)	441
Dividends to preferred shares series 3, 5 and 7 shareholders	(5,583)	(5,583)	(16,751)	(16,955)
Net earnings (loss) from continuing operations available to common shareholders of Yellow Media Inc.	18,413	(2,811,598)	(2,794,340)	(2,772,858)
Amortization of intangible assets <sup>1</sup>	23,290	35,172	68,837	141,867
Impairment of goodwill and intangible assets	–	2,900,000	2,967,847	2,900,000
Recapitalization and acquisition-related costs	10,818	497	16,305	7,533
Restructuring and special charges	26,812	–	26,812	11,888
Financial charges	30,198	10,314	97,819	94,940
Gain on sale of assets	(641)	–	(641)	–
Interest paid	(35,065)	(49,226)	(94,970)	(120,554)
Gain on investment (net of income taxes of \$0.1 million)	–	–	(2,090)	–
Impairment of investment in associate (net of income taxes of \$0.2 million)	–	–	–	50,271
Provision for income taxes	15,538	18,678	5,688	60,030
Income taxes paid	(12,218)	(34,605)	(55,949)	(68,922)
<b>Adjusted earnings from continuing operations</b>	<b>\$ 77,145</b>	<b>\$ 69,232</b>	<b>\$ 235,318</b>	<b>\$ 304,195</b>
Weighted average number of common shares outstanding	512,610,477	509,752,238	512,600,405	511,591,101
Adjusted earnings per common share from continuing operations <sup>2</sup>	\$ 0.15	\$ 0.14	\$ 0.46	\$ 0.59
Dividends on common shares	\$ –	\$ 40,360	\$ –	\$ 207,345
Dividends declared per common share	\$ –	\$ 0.08	\$ –	\$ 0.40
Payout ratio	–%	57%	–%	68%

<sup>1</sup> Represents amortization of intangible assets attributable to common shareholders.

<sup>2</sup> Please refer to Section 2 – Results for the calculation of Basic earnings per share.

### Free cash flow from continuing operations

### Free cash flow from continuing operations

(in thousands of Canadian dollars)

	Three-month periods ended September 30,		Nine-month periods ended September 30,	
	2012	2011	2012	2011
Cash flow from operating activities from continuing operations	\$ 49,640	\$ 43,985	\$ 176,824	\$ 243,609
Capital expenditures, net of lease inducements	9,735	15,868	26,464	46,658
Free cash flow from continuing operations	\$ 39,905	\$ 28,117	\$ 150,360	\$ 196,951

## Dividends

### Dividends

(in thousands of Canadian dollars- except share information)

	Three-month periods ended September 30,		Nine-month periods ended September 30,	
	2012	2011	2012	2011
Accumulated dividends, beginning of period	\$ 3,642,527	\$ 3,602,167	\$ 3,642,527	\$ 3,435,182
Dividends on common shares	–	40,360	–	207,345
Accumulated dividends, end of period	\$ 3,642,527	\$ 3,642,527	\$ 3,642,527	\$ 3,642,527
Accumulated dividends per common share, beginning of period	\$ 7.60	\$ 7.52	\$ 7.60	\$ 7.20
Dividends declared per common share	–	0.08	–	0.40
Accumulated dividends per common share, end of period	\$ 7.60	\$ 7.60	\$ 7.60	\$ 7.60

### Dividends on Common Shares

On September 28, 2011, the Board of Directors of Yellow Media Inc. determined that it was in the best interest of the Company to eliminate future dividends on its common shares. This decision is in compliance with the amendments that the Company agreed to make to its principal credit agreement and that was announced on September 28, 2011 (Refer to "Credit Facilities" in Section 3).

## 5. Outlook

On February 9, 2012, the Company announced that it had begun evaluating alternatives to refinance maturities in 2012 and beyond. A broad range of alternatives were considered. In connection with this review, the Board of Directors of Yellow Media established a committee of independent directors to serve as the Financing Committee of the Board (the Financing Committee) to oversee the process with the objective of completing any transaction or transactions during the current fiscal year.

### Proposed Recapitalization

On July 23, 2012, the Company announced a recapitalization transaction aimed at significantly reducing the Company's debt and improving its maturity profile, with new debt first coming due in 2018. The Company proposed this recapitalization initiative to align its capital structure with its operating strategy. The Proposed Recapitalization will ensure the necessary financial flexibility to pursue the Company's ongoing transformation in order to enhance long-term value for stakeholders.

On September 6, 2012, Yellow Media Inc. held debtholder and shareholder meetings in Montreal to obtain support for the plan of arrangement under the Canada Business Corporations Act implementing the Proposed Recapitalization. The Proposed Recapitalization was approved by the requisite majority of its debtholders and shareholders at their respective meetings, with 70.39% of support received from the debtholders and 77.26% of support received from the shareholders.

The Proposed Recapitalization is subject to the receipt of the final approval of the Court. The hearing on the final order (the Final Order) of the Court approving the Proposed Recapitalization began on October 15, 2012 and concluded on October 23, 2012. As at the date of this MD&A, the Court has not rendered its decision on the final orders sought by the Company in connection with the Proposed Recapitalization.

The accompanying financial statements have been prepared on a going concern basis. The going concern basis of presentation assumes that the Company will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the normal course of business. The Company has significant short-term debt maturing and as a result, there are uncertainties that cast significant doubt upon Yellow Media Inc's ability to continue as a going concern.

In the event that the Proposed Recapitalization cannot be implemented, the realization of assets and the discharge of liabilities in the ordinary course of business will be uncertain.

The accompanying financial statements do not reflect any adjustments that would be necessary if the going concern basis was not appropriate. If the going concern basis was not appropriate for these financial statements, significant adjustments would be necessary in the carrying value of assets and liabilities, the reported revenue and expenses, and the statement of financial position classifications used.

The Company intends to implement the Proposed Recapitalization pursuant to a plan of arrangement under the CBCA.

The key components of the Proposed Recapitalization are as follows:

- The exchange of the Company's credit facilities and medium term notes (the Senior Unsecured Debt), representing \$1.8 billion of the Company's debt, for a combination of:
  - \$775 million of 9% senior secured notes due in 2018 (the Senior Secured Notes);
  - \$100 million of subordinated unsecured exchangeable debentures due in 2022, with interest payable in cash at 8.0% or in additional debentures at 12% (the 2022 Exchangeable Debentures);
  - 23,062,948 of new common shares issued in connection with the Proposed Recapitalization (New Common Shares), representing 82.5% of the issued and outstanding New Common Shares; and
  - \$250 million of cash.
- Holders of existing convertible debentures of the Company will receive, in the aggregate, in exchange for their securities a combination of:
  - \$2.5 million of 2022 Exchangeable Debentures
  - 497,852 of New Common Shares representing 1.8% of New Common Shares; and
  - 484,487 10-year warrants (Warrants), representing in the aggregate 1.7% of the New Common Shares;
- Holders of existing preferred shares and common shares of the Company will receive, in the aggregate, in exchange for their securities a combination of:
  - 4,394,288 of New Common Shares representing 15.7% of New Common Shares; and
  - 2,511,022 Warrants, representing in the aggregate 9% of the New Common Shares;

Upon implementation of the Proposed Recapitalization, Yellow Media Inc. will have debt of approximately \$877.5 million consisting of \$775 million of Senior Secured Notes maturing in 2018 and \$102.5 million of 2022 Exchangeable Debentures. This compares to total debt and preferred shares Series 1 and Series 2 of \$2.4 billion as at September 30, 2012. Annual interest expense will also be reduced by approximately \$45 million.

Interest on the Senior Secured Notes will be payable in cash quarterly in arrears in equal instalments at 9% per annum on the last day of February, May, August and November of each year. The initial interest payment will be payable on November 30, 2012 and will represent interest accrued from and including September 30, 2012.

Interest on the 2022 Exchangeable Debentures will accrue at a rate of 8% per annum if it is paid in cash, or 12% per annum in the event that Yellow Media Inc. makes a Paid in Kind (PIK) Election to pay any interest in additional 2022 Exchangeable Debentures. Interest on the 2022 Exchangeable Debentures will be payable semi-annually in arrears in equal instalments on the last day of May and November of each year. The initial interest payment will be payable on November 30, 2012 and will represent interest accrued from and including September 30, 2012.

The Company will use an amount equivalent to 70% of Consolidated Excess Cash Flow (as such term will be defined in the Indenture governing the Senior Secured Notes) for the immediately preceding two fiscal quarters of the Company, on a semi-annual basis on the last day of May and November of each year, commencing on May 31, 2013, to redeem the Senior Secured Notes at par from holders on a pro rata basis, subject to the Company maintaining a minimum cash balance of \$75 million.

On September 19, 2012, Yellow Media Inc. announced that in the context of the Proposed Recapitalization, the Court had granted a Safeguard Order suspending (i) Yellow Media Inc.'s obligation to pay any interest or any similar payment accruing on or after September 30, 2012 under its credit facilities and medium term notes and (ii) no creditors shall have any rights to terminate, accelerate, amend or declare in default any contract or other agreement including, without limitation, the Company's credit agreements and indentures governing its medium term notes and convertible debentures, to which the Company or certain of its subsidiaries are a party, due solely to the Company or such subsidiaries being parties to the court proceedings in connection with the Proposed Recapitalization or having made an application to the court under section 192 of the CBCA. The Safeguard Order is effective until ten (10) days following the judgment of the Court on the final orders sought at the hearing for the final approval of the Proposed Recapitalization, subject to any further order of the Court.

The Company will not pay any principal or interest or any similar payment accruing on or after October 1, 2012 on the existing convertible debentures. Any accrued and unpaid dividends on the outstanding Series 1 and 2 preferred shares will be extinguished without further payment as of the effective date of the Proposed Recapitalization.

The Proposed Recapitalization contemplates the adoption of a new stock option plan (the "New Stock Option Plan"). The New Stock Option Plan will be implemented upon approval and closing of the Proposed Recapitalization. The New Stock Option Plan will allow the Board of Directors of Yellow Media Inc. or a committee thereof, to select eligible employees to whom awards can be made, to specify the number of options which in each case are awarded, to determine the New Option Period applicable to each award and to impose any other conditions relating to the awards that the Board of Directors of Yellow Media Inc. or a committee thereof deems appropriate.

The New Stock Option Plan will result in up to 1,290,612 New Common Shares, representing 4.7% of the issued and outstanding New Common Shares.

For a detailed description of the Proposed Recapitalization please refer to the Company's management proxy circular (the Circular) dated July 30, 2012, which is available on SEDAR at [www.sedar.com](http://www.sedar.com) and on the Company's website at [www.ypg.com](http://www.ypg.com).

## 6. Critical Assumptions

When we prepare our financial statements in accordance with IFRS, we must make certain estimates and assumptions about our business. These estimates and assumptions in turn affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities in the financial statements.

The financial statements have been prepared on a going concern basis. The going concern basis of presentation assumes that the Company will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the normal course of business. The Company has significant short-term debt maturing and as a result, there are uncertainties that cast significant doubt upon Yellow Media Inc's ability to continue as a going concern.

The financial statements do not reflect any adjustments that would be necessary if the going concern basis was not appropriate. If the going concern basis was not appropriate for these financial statements, significant adjustments would be necessary in the carrying value of assets and liabilities, the reported revenue and expenses, and the statement of financial position classifications used.

With the exception of the foregoing, our critical assumptions and accounting estimates have not changed since the release of our MD&A for the year ended December 31, 2011. These critical assumptions and estimates relate to intangible assets and goodwill, employee future benefits and income taxes. Please refer to Section 5 – Critical Assumptions of our December 31, 2011 annual MD&A.

### New Accounting Standards

#### **IFRS 7 (Revised) – Financial Instruments: Disclosures (Amendments) – Transfer of financial assets**

Other amendments to IFRS 7 will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitizations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period. The IFRS 7 Amendments are effective for annual periods beginning on or after July 1, 2011.

#### **IAS 12 (Revised) – Deferred Tax: Recovery of Underlying Assets and SIC-21 (amendments), Income Taxes—Recovery of Revalued Non-Depreciable Assets**

The amendment introduces a rebuttable presumption that an investment property measured using the fair value model is recovered entirely through sale unless the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits over time. As a result of the amendments, SIC-21 would no longer apply to investment properties carried at fair value. The IAS 12 amendments are effective for annual reporting periods beginning on or after January 1, 2012. The Standard has been adopted and its adoption has not had any impact on the amounts reported in these financial statements.

#### **IFRS 7 (Revised) – Financial Instruments: Disclosures and IAS 32 – Financial Instruments: Presentation in respect of Offsetting**

On December 16, 2011 the International Accounting Standards Board (“IASB”) and Financial Accounting Standards Board (“FASB”) issued common disclosure requirements that are intended to help investors and other users to better assess the effect or potential effect of offsetting arrangements on a company's financial position. The new requirements are set out in Disclosures-Offsetting Financial Assets and Financial Liabilities (Amendments to IFRS 7). The IFRS 7 amendments are effective for annual reporting periods beginning on or after January 1, 2013.

As part of this project the IASB also clarified aspects of IAS 32, Financial Instruments: Presentation. The amendments to IAS 32 address inconsistencies in current practice when applying the requirements. The amendments are effective for annual periods beginning on or after January 1, 2014 and are required to be applied retrospectively.

### ***IFRS 9 – Financial Instruments***

IFRS 9 is the first phase of the IASB's three phase project to replace IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 issued in November 2009 introduces new requirements for the classification and measurement of financial assets. IFRS 9 amended in October 2010 includes the requirements for the classification and measurement of financial liabilities and for derecognition.

Key requirements of IFRS 9 are described as follows:

- IFRS 9 requires all recognized financial assets that are within the scope of IAS 39 Financial Instruments: Recognition and Measurement to be subsequently measured at amortized cost or fair value.
- The most significant effect of IFRS 9 regarding the classification and measurement of financial liabilities relates to the accounting for changes in the fair value of a financial liability (designated as at fair value through profit or loss) attributable to changes in the credit risk of that liability and the elimination of the cost exemption for derivative liabilities to be settled by delivery of unquoted equity instruments.

IFRS 9 is applied prospectively with transitional arrangements depending on the date of application. The Standard is not applicable until annual periods beginning on or after January 1, 2015, however is available for early adoption. Yellow Media Inc. has not fully assessed the impact of adopting IFRS 9.

### ***IFRS 10 – Consolidated Financial Statements***

IFRS 10 replaces the consolidation requirements in IAS 27, Consolidated and Separate Financial Statements, and SIC-12 Consolidation - Special Purpose Entities. IFRS 10 establishes principles for the presentation and preparation of consolidated financial statements when an entity controls one or more other entities. It is effective for annual periods beginning on or after January 1, 2013. Earlier application is permitted, provided IFRS 11, IFRS 12 and the related amendments to IAS 27 and 28 (the "package of five") are adopted at the same time. Yellow Media Inc. has not yet assessed the impact of adopting IFRS 10.

### ***IFRS 11 – Joint Arrangements***

IFRS 11 supersedes IAS 31, Interests in Joint Ventures, and SIC-13, Jointly Controlled Entities - Non-Monetary Contributions by Venturer. IFRS 11 requires a party to a joint arrangement to determine the type of joint arrangement in which it is involved by assessing its rights and obligations arising from the arrangement. The standard also requires the use of a single method to account for interests in jointly controlled entities, namely the equity method. IFRS 11 is applicable at the same time as IFRS 10. Yellow Media Inc. has not yet assessed the impact of adopting IFRS 11.

### ***IFRS 12 – Disclosure of Interests in Other Entities***

IFRS 12 is a new standard on disclosure requirements for all forms of interests in other entities, including subsidiaries, joint arrangements, associates and unconsolidated structured entities. IFRS 12 is applicable at the same time as IFRS 10. In June 2012, the IASB issued amendments to IFRS 10, Consolidated Financial Statements, IFRS 11, Joint Arrangements, and IFRS 12, Disclosure of Interests in Other Entities which will also be effective for the Company at the time of adoption of these standards for the fiscal year beginning on January 1, 2013. Yellow Media Inc. has not yet assessed the impact of adopting IFRS 12.

### ***IFRS 13 – Fair Value Measurement***

IFRS 13 is a new standard that defines fair value and requires disclosures about fair value measurements. IFRS 13 is effective for fiscal years beginning on or after January 1, 2013. Earlier application is permitted. It applies prospectively from the beginning of the annual period in which it is adopted. Yellow Media Inc. has not yet assessed the impact of adopting IFRS 13.

### ***IAS 1 (Revised) – Presentation of Financial Statements***

On June 16, 2011, the IASB issued amendments to IAS 1, Presentation of Financial Statements, which require entities to group together items within Other Comprehensive Income ("OCI") that may be reclassified to the profit or loss section of the income statement and to separately group together items that will not be reclassified to the profit or loss section of the income statement. The amendments also reaffirm existing requirements that profit or loss and OCI should be presented as either a single statement or two consecutive statements. The amendments are effective for financial years commencing on or after July 1, 2012. In May 2012, the IASB issued further amendments to IAS 1 – Presentation of Financial Statements which are effective for annual periods beginning on or after January 1, 2013 with early application permitted. Yellow Media Inc. has not fully assessed the impact of adopting IAS 1 (Revised).

### ***IAS 19 (Revised) – Employee Benefits***

A revised version of IAS 19 was issued in June 2011 and is effective for financial years beginning on or after January 1, 2013. Early application is permitted. The main change of this revised version is the elimination of the corridor approach, with all changes to the defined benefit obligation and plan assets recognized when they occur. Yellow Media Inc. has not fully assessed the impact of adopting IAS 19 (Revised).

## **IAS 16 – Property Plant and Equipment, IAS 32 – Financial Instruments and IAS 34 – Interim Financial Reporting**

In May 2012, the IASB also issued amendments to IAS 16, Property, Plant and Equipment, IAS 32, Financial Instruments: Presentation and IAS 34, Interim Financial Reporting which are effective for annual periods beginning on or after January 1, 2013 with early application permitted. These amendments clarify various requirements. Yellow Media Inc. has not fully assessed the impact of adopting these amendments.

## **7. Risks and Uncertainties**

The following section examines the major risks and uncertainties that could materially affect YPG's future business results.

Understanding and managing risks are important parts of YPG's strategic planning process. The Board requires that our senior management identify and properly manage the principal risks related to our business operations. To understand and manage risks at YPG, our Board and senior management analyze risks in three major categories:

1. Strategic risks - which are primarily external to the business;
2. Financial risks - generally related to matters addressed in the Financial Risk Management Policy and in the Pension Statement of Investment Policy and Procedures; and,
3. Operational risks - related principally to risks across key functional areas of the organization.

YPG has put in place certain guidelines in order to seek to manage the risks to which it may be exposed. Please refer to the Annual Information Form for a complete description of these risk factors, including, for example, "Decline in Print Revenue", "The availability of capital is dependent on the future operating performance of the Corporation's business and the Corporation's ability to refinance its indebtedness", and "The Corporation's substantial indebtedness could adversely affect its financial health and the Corporation's efforts to refinance or reduce its indebtedness may not be successful". Despite these guidelines, the Company cannot provide assurances that any such efforts will be successful. For more information, please refer to the corresponding section in our MD&A for the year ended December 31, 2011. For a description of the risk factors relating to the Proposed Recapitalization, please refer to the Company's management proxy circular dated July 30, 2012, which is available on SEDAR at [www.sedar.com](http://www.sedar.com) and on the Company's website at [www.ypg.com](http://www.ypg.com).

The following list outlines some of the risks associated with the Proposed Recapitalization:

### ***The consummation of the Proposed Recapitalization may not occur***

The Corporation will not complete the Proposed Recapitalization unless and until all conditions precedent to the Proposed Recapitalization, some of which are not under the Corporation's control, are satisfied or waived. See the Circular's section on "Certain Legal and Regulatory Matters – Conditions to the Recapitalization Becoming Effective". Completion of the Proposed Recapitalization is subject to the Court granting a final order approving the Proposed Recapitalization. Even if the Proposed Recapitalization is completed, it may not be completed on the schedule currently anticipated by the Corporation. Accordingly, Lenders, Noteholders, Debentureholders and Shareholders participating in the Proposed Recapitalization may have to wait longer than expected to receive their Senior Secured Notes, 2022 Exchangeable Debentures, New Common Shares, Warrants and cash payment, as applicable. In addition, if the Proposed Recapitalization is not completed on the schedule currently anticipated by the Corporation, the Corporation may incur additional expenses. Further, while the Corporation intends to seek to effect the Proposed Recapitalization pursuant to the CBCA, there can be no assurance that the Proposed Recapitalization will be successfully completed pursuant to the CBCA. If it is determined that it is unlikely that the Corporation will be able to implement the Proposed Recapitalization under the CBCA, the Corporation may pursue the Proposed Recapitalization under an alternative statutory procedure. Although the Consenting Creditors have agreed to vote in favour of the Proposed Recapitalization, the granting of the final order of the Court approving the Proposed Recapitalization has been opposed by certain Lenders. The contesting parties allege, among other things, that the Corporation has failed to show that the Proposed Recapitalization is fair and reasonable to all affected parties and that credit agreement indebtedness cannot be affected by the Proposed Recapitalization under the CBCA. There can be no assurance that the contesting parties will not be successful in challenging, opposing or delaying further the Proposed Recapitalization. Furthermore, there can be no assurance that other creditors, securityholders or third parties will not seek to challenge, oppose or delay the Proposed Recapitalization, or the ability to implement the Proposed Recapitalization under the CBCA, nor can there be any assurance that such parties would not be successful in such challenge, opposition or delay.

### ***The Proposed Recapitalization may not improve the financial condition of the Corporation***

The Recapitalization is intended to provide the Corporation with financial flexibility. However, the foregoing is contingent on many assumptions that may prove to be incorrect, including without limitation:

- the ability of the Corporation to succeed in continuing to implement its business plan;
- that the directories, digital media and advertising industries into which the Corporation sells its products and services will demonstrate strong demand for the Corporation's products and services;
- that the decline in print revenues will not accelerate beyond what is currently anticipated;
- that online growth will not be slower than what is currently anticipated;

- that general economic conditions will not deteriorate beyond currently anticipated levels;
- that the Corporation's consolidated sales and relationships with suppliers, advertisers, users, customers, purchasers and contractors will not be materially adversely affected while the Proposed Recapitalization is underway or as a result of such Proposed Recapitalization; and
- the Corporation's continued ability to manage costs.

Should any of those assumptions not materialize, the Proposed Recapitalization may not have the effect of providing the Corporation with the financial flexibility expected or required to implement its business plan.

***The Proposed Recapitalization will have dilutive effects on holders of Existing Common Shares***

The Proposed Recapitalization contemplates the exchange of a portion of the Credit Facilities and Medium Term Notes for, among others, New Common Shares and 2022 Exchangeable Debentures and the exchange of the convertible debentures, the existing preferred shares and the existing common shares for New Common Shares and Warrants, and, in the case of the existing convertible debentures, 2022 Exchangeable Debentures, which will have the effect of diluting the equity currently held by holders of Existing Common Shares. Furthermore, the Board of Directors of Yellow Media Limited. (New Yellow Media) will be able to issue an unlimited number of New Common Shares for such consideration and on such terms and conditions as will be established by the Board of Directors of New Yellow Media without the approval of any holders of New Common Shares, except as may be required by law. Shareholders and holders of New Common Shares in general will have no pre-emptive rights in connection with such further issuances. Shareholders and holders of New Common Shares in general may therefore incur significant dilution in respect of New Common Shares owned following the Proposed Recapitalization.

***Lenders, Noteholders and Debentureholders will lose their contractual rights and remedies available in the agreements and indentures governing the Existing Credit Facilities, the Existing Notes and the Existing Debentures***

By exchanging a portion of the Credit Facility Debt, Noteholder Debt or Debentureholder Debt, as applicable, for New Common Shares pursuant to the Proposed Recapitalization, Lenders, Noteholders and Debentureholders will be changing the nature of a portion of their investment from debt to equity. Equity carries certain risks that are not applicable to debt. The agreements and indentures governing the Existing Credit Facilities, the Existing Notes and the Existing Debentures provide a variety of contractual rights and remedies to Lenders, Noteholders and Debentureholders, including the right to receive interest and repayment of the Credit Facility Debt, Noteholder Debt and Debentureholder Debt upon maturity. These rights will not be available to Lenders, Noteholders and Debentureholders in respect of their New Common Shares. Claims of holders of New Common Shares will be subordinated in priority to the claims of creditors in the event of an insolvency, winding up, or other distribution of the assets of New Yellow Media.

***The non-implementation of the Proposed Recapitalization could create liquidity risks***

If the Proposed Recapitalization is not implemented and business operations of the Corporation continue at their current levels, the Corporation may not be able to generate sufficient cash flows to service, repay or refinance its outstanding indebtedness when it matures without raising additional capital. In the current market conditions and the Corporation's financial condition, the Corporation can give no assurance that additional capital will be available on favourable terms, or at all. Further, if the Corporation defaults under the terms of certain of its indebtedness, the debtholders thereunder may accelerate the maturity of their obligations, which could cause cross-defaults or cross-acceleration under its obligations. The Corporation's inability to obtain additional capital, if and when needed, could have a material adverse effect on the Corporation, its business, results from operations and financial condition.

***The Corporation could be required to pursue other alternatives that could have a more negative effect on the Corporation and its stakeholders, including the sale of core assets or non-consensual proceedings under creditor protection legislation***

In the event that the Proposed Recapitalization is not implemented:

- the Corporation's net debt will not be reduced and the associated net reduction in debt service costs would not be achieved;
- the Corporation's requirement to repay the \$1,775 million payable as principal amounts in respect of the Affected Unsecured Debt would not be eliminated;
- no liquidity will be available under the Existing Credit Facilities as they mature in February 2013; in addition, the Existing Medium Term Notes, Series 2, 8 and 9 mature in 2013 and 2014 and replacement financing may not be available; and
- the Corporation's cash flow from operations and available liquidity may be insufficient to provide adequate funds to finance its operations and the Corporation may eventually be unable to meet its obligations as they generally become due.

In the event that the Proposed Recapitalization is not implemented, the Corporation may be required to pursue other alternatives that could have a more negative effect on the Corporation and its stakeholders, including non-consensual proceedings under creditor protection legislation.

## **8. Controls and Procedures**

Management including the President and Chief Executive Officer and the Chief Financial Officer have determined that there were no changes to the Corporation's internal controls over financial reporting during the quarter ended September 30, 2012 that have materially affected or are reasonably likely to materially affect, its internal controls over financial reporting.